

25X1A

13 September 1961

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Chief, Technical Services Branch, and  
Senior Instructor, [REDACTED]

25X1A

Course Report, [REDACTED] No. 23  
21 August - 1 September 1961

1. SYNOPSIS

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- A. The [REDACTED] Course No. 23 was comprised of three full-time students and one monitor student. Their ages ranged from 43 years to 45 years. The GS ratings for the group were 12/13/13/13. The students' names and their organizational components are listed below:

Name

Component

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[REDACTED]

DDP/TSD

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DDP/TSD

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DDP/FE/

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- \* [REDACTED] has been newly designated for TSD [REDACTED] Training at Headquarters. He observed [REDACTED] training techniques and rendered very good assistance throughout.

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- B. The class, including the monitor, was comprised of three TSD instructors in their own fields of [REDACTED]. All three TSD instructors will eventually be called upon in Headquarters [REDACTED] courses. The course was of the greatest value to them in regard to the aforementioned. The one case officer present was the most desirable type of enrollee, in view of his projected assignment which calls for his taking over several high-level existing [REDACTED].

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2. STUDENT PERFORMANCE

- A. Two of the students possessed considerable background and familiarity with technical devices. One had absolutely none. Overall, all of the students performed satisfactorily in the technical phases of the course,

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and put classroom theory to practical use successfully. All of the students asked numerous questions which contributed to the overall benefits which they derived from the course.

- B. Live Problem situations were appreciated by the students, who applied themselves enthusiastically to carrying out their roles in the problems.
- C. All of the students worked well together in the formulation of the composite planning paper, which resulted in a professional field implementation of the plan and sound proposals for exploitation of operational leads derived from this plan.

### 3. PERSONNEL

- 25X1A A. The entire TSB Staff and the senior instructor for [REDACTED] took part in the instruction of [REDACTED] No. 23. Those who participated were: [REDACTED] 25X1A
- 25X1A9a [REDACTED] served as the Chief Operations Officer throughout the course. 25X1A9a

- 25X1A6b B. Guest Speakers who took part in the course were:

	<u>From [REDACTED]</u>	<u>From Headquarters</u>	
	Mr. [REDACTED]	Mr. [REDACTED]	25X1A9a
25X1A9a	Mr. [REDACTED]	Dr. [REDACTED]	
		Mr. [REDACTED]	
		Mr. [REDACTED]	

### 4. CONCLUSIONS AND RECOMMENDATIONS

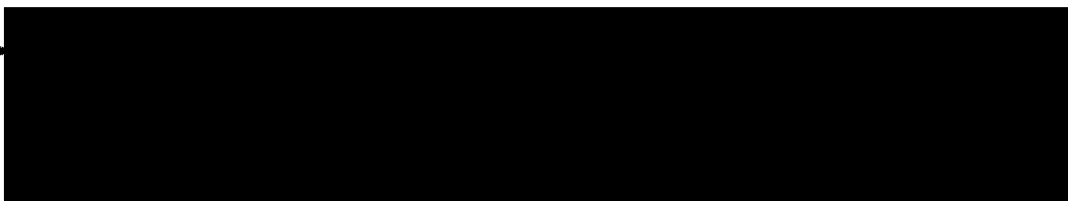
- A. The overall course content of [REDACTED] No. 23 differed from other [REDACTED] courses with the introduction of [REDACTED] 25X1A
- [REDACTED] 25X1A
- 25X1A14a [REDACTED] excellent and afforded a live situation to the problem. 25X1A

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The course was conducted over a period of two weeks, covering 126 hours of instructor time. This experiment in cutting the course to two weeks for small groups was very successful, although it was realized that three weeks would be more appropriate.

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B.



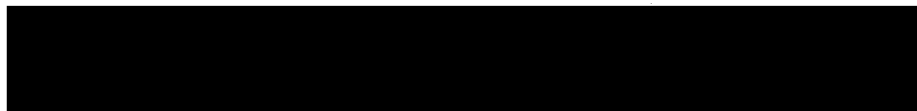
It is the recommendation of the TSB Staff that future Management Courses be held in a concentrated three weeks.

C. The following expresses views of students and instructors:

(1) Students commented that the course was "tough" but very good and one of the best they had experienced.

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(2)



(3) Very good support was provided by Mr. [REDACTED] in keeping food on hand for all night problems.

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(4) Considerable benefits were derived from tutorial and informal instruction.

(5) Instructors were kept very busy and enjoyed it.

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(6)



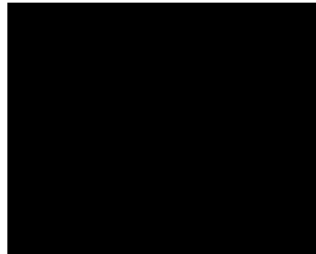
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D. An analysis of case officer enrollment in the [REDACTED] in the past year reveals a lesser number of students enrolled. We feel that increased pressure on case officers' requirements at Headquarters and the

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four-weeks length of the course may account for this small enrollment. We recommend that serious consideration be given to running [REDACTED] No. 24 for three weeks instead of four.

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